

INTERNAL REVENUE SERVICE  
DISTRICT DIRECTOR  
31 HOPKINS PLAZA  
BALTIMORE, MD 21201

DEPARTMENT OF THE TREASURY

Date: FEB 15 1995

GLOBAL CLIMATE COALITION  
1331 PENNSYLVANIA AVE NW STE 1500  
WASHINGTON, DC 20004-1703

Employer Identification Number:  
52-1281356  
Case Number:  
524336024  
Contact Person:  
D JAMES  
Contact Telephone Number:  
(410) 962-4774  
Internal Revenue Code  
Section 501(c)(6)  
Accounting Period Ending:  
December 31  
Form 990 Required:  
Yes  
Addendum Applies:  
Yes

Dear Applicant:

Based on information supplied, and assuming your operations will be as stated in your application for recognition of exemption, we have determined you are exempt from Federal income tax under section 501(a) of the Internal Revenue Code as an organization described in the section indicated above.

Unless specifically excepted, you are liable for taxes under the Federal Insurance Contributions Act (social security taxes) for each employee to whom you pay \$100 or more during a calendar year. And, unless excepted, you are also liable for tax under the Federal Unemployment Tax Act for each employee to whom you pay \$50 or more during a calendar quarter if, during the current or preceding calendar year, you had one or more employees at any time in each of 20 calendar weeks or you paid wages of \$1,500 or more in any calendar quarter. If you have any questions about excise, employment, or other Federal taxes, please address them to this office.

If your sources of support, or your purposes, character, or method of operation change, please let us know so we can consider the effect of the change on your exempt status. In the case of an amendment to your organizational document or bylaws, please send us a copy of the amended document or bylaws. Also, you should inform us of all changes in your name or address.

In the heading of this letter we have indicated whether you must file Form 990, Return of Organization Exempt From Income Tax. If Yes is indicated, you are required to file Form 990 only if your gross receipts each year are normally more than \$25,000. However, if you receive a Form 990 package in the mail, please file the return even if you do not exceed the gross receipts test. If you are not required to file, simply attach the label provided, check the box in the heading to indicate that your annual gross receipts are normally \$25,000 or less, and sign the return.

If a return is required, it must be filed by the 15th day of the fifth month after the end of your annual accounting period. A penalty of \$10 a day is charged when a return is filed late, unless there is reasonable cause for the delay. However, the maximum penalty charged cannot exceed \$5,000 or 5 per-

GLOBAL CLIMATE COALITION

cent of your gross receipts for the year, whichever is less. This penalty may also be charged if a return is not complete, so please be sure your return is complete before you file it.

You are not required to file Federal income tax returns unless you are subject to the tax on unrelated business income under section 511 of the Code. If you are subject to this tax, you must file an income tax return on Form 990-T, Exempt Organization Business Income Tax Return. In this letter we are not determining whether any of your present or proposed activities are unrelated trade or business as defined in section 513 of the Code.

You need an employer identification number even if you have no employees. If an employer identification number was not entered on your application, a number will be assigned to you and you will be advised of it. Please use that number on all returns you file and in all correspondence with the Internal Revenue Service.

If we have indicated in the heading of this letter that an addendum applies, the enclosed addendum is an integral part of this letter.

Because this letter could help resolve any questions about your exempt status, you should keep it in your permanent records.

We have sent a copy of this letter to your representative as indicated in your power of attorney.

If you have any questions, please contact the person whose name and telephone number are shown in the heading of this letter.

Sincerely yours,



District Director

Enclosure:  
Addendum

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You are required to make available for public inspection a copy of your exemption application, and supporting documents, and this exemption letter. If you are required to file an annual information return, you are also required to make a copy of the return available for public inspection for three years after the return is due. Failure to make these documents available for public inspection may subject you to a penalty of \$10 per day for each day there is a failure to comply (up to a maximum of \$5,000 in the case of an annual return). See Internal Revenue Service Notice 88-120, 1988-2 C.B. 454, for additional information.

Contributions to your organization are not deductible by donors under section 170(c)(2) of the Code.

Under section 6113, any fund-raising solicitation (including a solicitation for membership dues payment) you make must include an express statement (in a conspicuous and easily recognizable format) that contributions and gifts are not deductible as charitable contributions for federal income tax purposes. This express statement does not apply, however, if your annual gross receipts are normally \$100,000 or less, or if your solicitations are made to no more than ten persons during a calendar year. The law provides penalties for failure to comply with this requirement, unless the failure is due to reasonable cause. See Internal Revenue Service Notice 88-120, 1988-2 C.B. 454, for additional information.

Form 8718  
(Rev. April 1994)  
Department of the Treasury  
Internal Revenue Service

## User Fee for Exempt Organization Determination Letter Request

► Attach this form to determination letter application.  
(Form 8718 is NOT a determination letter application.)

For IRS Use Only

Control number 110820  
Amount paid \$150  
User fee screener 1024

1 Name of organization

Global Climate Coalition

Caution: Do not attach Form 8718 to an application for a pension plan determination letter. Use Form 8717 instead.

2 Type of request

Fee

- a  Initial request for a determination letter for:  
• An exempt organization that has had annual gross receipts averaging not more than \$10,000 during the preceding 4 years, or  
• A new organization that anticipates gross receipts averaging not more than \$10,000 during its first 4 years.

\$150

Note: If you checked box 2a, you must complete the Certification below.

### Certification

I certify that the annual gross receipts of ..... name of organization

have averaged (or are expected to average) not more than \$10,000 during the preceding 4 (or the first 4) years of operation.

Signature ►

Title ►

- b  Initial request for a determination letter for:  
• An exempt organization that has had annual gross receipts averaging more than \$10,000 during the preceding 4 years, or  
• A new organization that anticipates gross receipts averaging more than \$10,000 during its first 4 years . . . . . \$ 465
- c  Group exemption letters . . . . . \$ 500

### Instructions

The law requires payment of a user fee with each application for a determination letter. The user fees are listed on line 2 above. For more information, see Rev. Proc. 94-8, 1994-1 I.R.B. 176.

Check the box on line 2 for the type of application you are submitting. If you check box 2a, you must complete and sign the certification statement that appears under line 2a.

Attach to Form 8718 a check or money order payable to the Internal Revenue Service for the full amount of the user fee. If you do not include the full amount, your application will be returned. Attach Form 8718 to your determination letter application.

To avoid delays, send the determination letter application and

Form 8718 to the applicable IRS address shown below. Use the address below even if a different address appears in another form or publication.

Arizona, Colorado,  
Kansas, Oklahoma,  
New Mexico, Texas,  
Utah, Wyoming

Internal Revenue Service  
EP/EO Division  
Mail Code 4950 DAL  
1100 Commerce Street  
Dallas, TX 75242

Alabama, Arkansas,  
Florida, Georgia,  
Louisiana, Mississippi,  
North Carolina, South  
Carolina, Tennessee

Internal Revenue Service  
EP/EO Division  
P.O. Box 941  
Atlanta, GA 30370

Alaska, California,  
Hawaii, Idaho, Nevada,  
Oregon, Washington

Internal Revenue Service  
EO Application  
EP/EO Division  
McCaslin Industrial Park  
2 Cupania Circle  
Monterey Park, CA  
91754-7406

Illinois, Iowa,  
Minnesota, Missouri,  
Montana, Nebraska,  
North Dakota,  
South Dakota,  
Wisconsin

Internal Revenue Service  
EP/EO Division  
230 S. Dearborn  
OPN 20-5  
Chicago, IL 60604

If the organization  
is in

Send fee and request  
for determination  
letter to

Connecticut, Maine,  
Massachusetts, New  
Hampshire, New York,  
Rhode Island, Vermont

Internal Revenue Service  
EP/EO Division  
P. O. Box 1680, GPO  
Brooklyn, NY 11202

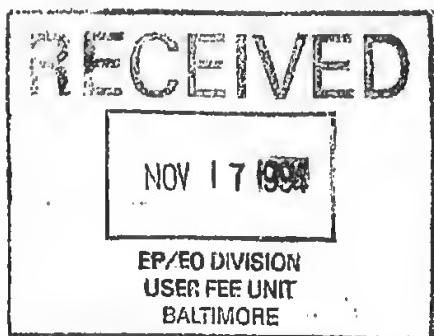
Delaware, District of  
Columbia, Maryland,  
New Jersey,  
Pennsylvania, Virginia,  
any U.S. possession or  
foreign country

Internal Revenue Service  
EP/EO Division  
P. O. Box 17010  
Baltimore, MD 21203

Indiana, Kentucky,  
Michigan, Ohio,  
West Virginia

Internal Revenue Service  
EP/EO Division  
P. O. Box 3159  
Cincinnati, OH 45201

Attach Check or Money Order Here



Form 2848

(Rev. February 1993)

Department of the Treasury  
Internal Revenue Service

# Power of Attorney and Declaration of Representative

► For Paperwork Reduction and Privacy Act Notice, see the Instructions.

OMB No. 1545-0150

Expires 2-29-98

**Part I Power of Attorney (Please type or print.)****1 Taxpayer Information (Taxpayer(s) must sign and date this form on page 2, line 9.)**

Taxpayer name(s) and address	Social security number(s)	Employer identification number
Global Climate Coalition 1331 Pennsylvania Avenue, NW Suite 1500 - North Tower Washington, DC 20004-1703	_____	52 1881356
		Plan number (if applicable)
	Daytime telephone number (301) 468-5500	

hereby appoint(s) the following representative(s) as attorney(s)-in-fact:

**2 Representative(s) (Representative(s) must sign and date this form on page 2, Part II.)**

Name and address	CAF No. 2605-07793R	Telephone No. (301) 468-5500
Mark B. Weinberg Weinberg & Jacobs 11300 Rockville Pike, #1200 Rockville, MD 20852	Fax No. (301) 468-5504	<input type="checkbox"/> Check if new: Address <input type="checkbox"/> Telephone No. <input type="checkbox"/>
Name and address	CAF No. 2605-72238R	Telephone No. (301) 468-5500
Jonathan L. Mezrich Weinberg & Jacobs 11300 Rockville Pike, #1200 Rockville, MD 20852	Fax No. (301) 468-5504	<input type="checkbox"/> Check if new: Address <input type="checkbox"/> Telephone No. <input type="checkbox"/>
Name and address	CAF No. ....	Telephone No. ( ) ....
	Fax No. ( ) ....	<input type="checkbox"/> Check if new: Address <input type="checkbox"/> Telephone No. <input type="checkbox"/>

to represent the taxpayer(s) before the Internal Revenue Service for the following tax matters.

**3 Tax Matters**

Type of Tax (Income, Employment, Excise, etc.)	Tax Form Number (1040, 941, 729, etc.)	Year(s) or Period(s)
Income, Corporate	1023 <i>RECEIVED</i> <i>NOV 17 1994</i>	1994 - Forward

**4 Specific Use Not Recorded on Centralized Authorization File (CAF) (EO DIVISION)**  
**if the power of attorney is for a specific use not recorded on CAF, please check this box. (See Line 4—Specific Uses Not Recorded on CAF on page 3.)** ►

**5 Acts Authorized.**—The representatives are authorized to receive and inspect confidential tax information and to perform any and all acts that I (we) can perform with respect to the tax matters described in line 3, for example, the authority to sign any agreements, consents, or other documents. The authority does not include the power to receive refund checks (see line 6 below) or the power to sign certain returns (see Line 5—Acts Authorized on page 4).  
 List any specific additions or deletions to the acts otherwise authorized in this power of attorney:

Note: In general, an unenrolled preparer of tax returns cannot sign any document for a taxpayer. See Revenue Procedure 81-38, printed as Pub. 470, for more information.

Note: The tax matters partner/person of a partnership or S corporation is not permitted to authorize representatives to perform certain acts. See the instructions for more information.

**6 Receipt of Refund Checks.**—If you want to authorize a representative named in line 2 to receive, BUT NOT TO ENDORSE OR CASH, refund checks, initial here \_\_\_\_\_ and list the name of that representative below.

Name of representative to receive refund check(s) ►

Cat. No. 11980J

Form 2848 (Rev. 2-93)

- 7 Notices and Communications.—Notices and other written communications will be sent to the first representative listed in line 2:
- a If you also want the second representative listed to receive such notices and communications, check this box
- b If you do not want any notices or communications sent to your representative, check this box
- 8 Retention/Revocation of Prior Power(s) of Attorney.—The filing of this power of attorney automatically revokes all earlier power(s) of attorney on file with the Internal Revenue Service for the same tax matters and years or periods covered by this document. If you do not want to revoke a prior power of attorney, check here
- YOU MUST ATTACH A COPY OF ANY POWER OF ATTORNEY YOU WANT TO REMAIN IN EFFECT.**
- 9 Signature of Taxpayer(s).—If a tax matter concerns a joint return, both husband and wife must sign if joint representation is requested; otherwise, see the instructions. If signed by a corporate officer, partner, guardian, tax matters partner/person, executor, receiver, administrator, or trustee on behalf of the taxpayer, I certify that I have the authority to execute this form on behalf of the taxpayer.

► IF THIS POWER OF ATTORNEY IS NOT SIGNED AND DATED, IT WILL BE RETURNED.



Signature

11/9/94

Date

Executive Director

Title (if applicable)

Print Name

Signature

Date

Title (if applicable)

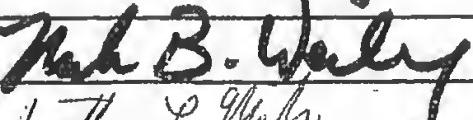
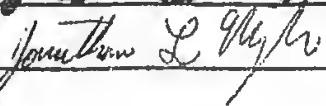
Print Name

## Part II Declaration of Representative

Under penalties of perjury, I declare that:

- I am not currently under suspension or disbarment from practice before the Internal Revenue Service;
- I am aware of regulations contained in Treasury Department Circular No. 230 (31 CFR, Part 10), as amended, concerning the practice of attorneys, certified public accountants, enrolled agents, enrolled actuaries, and others;
- I am authorized to represent the taxpayer(s) identified in Part I for the tax matter(s) specified there; and
- I am one of the following:
  - a Attorney—a member in good standing of the bar of the highest court of the jurisdiction shown below.
  - b Certified Public Accountant—duly qualified to practice as a certified public accountant in the jurisdiction shown below.
  - c Enrolled Agent—enrolled as an agent under the requirements of Treasury Department Circular No. 230.
  - d Officer—a bona fide officer of the taxpayer organization.
  - e Full-Time Employee—a full-time employee of the taxpayer.
  - f Family Member—a member of the taxpayer's immediate family (i.e., spouse, parent, child, brother, or sister).
  - g Enrolled Actuary—enrolled as an actuary by the Joint Board for the Enrollment of Actuaries under 29 U.S.C. 1242 (the authority to practice before the Service is limited by section 10.3(d)(1) of Treasury Department Circular No. 230).
  - h Unenrolled Return Preparer—an unenrolled return preparer under section 10.7(a)(7) of Treasury Department Circular No. 230.

► If this declaration of representative is not signed and dated, the power of attorney will be returned.

Designation—Insert above letter (a-h)	Jurisdiction (state) or Enrollment Card No.	Signature	Date
a	DC, MD, PA		11/8/94
a	PA, DC		11/8/94

110830

## Application for Recognition of Exemption Under Section 501(a) or for Determination Under Section 120

OMB No. 1545-0057

If exempt status is  
approved, this application  
will be open for public  
inspection

Read the instructions for each Part carefully.

A User Fee must be attached to this application.

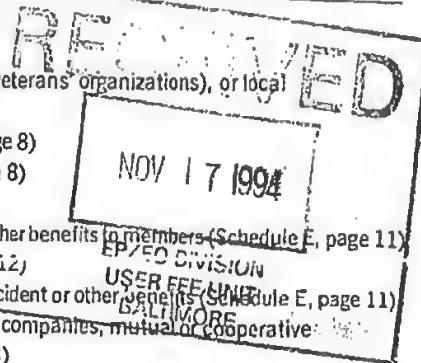
If the required information and appropriate documents are not submitted along with Form 8718 (with payment of the appropriate user fee), the application may be returned to you.

Complete the Procedural Checklist on page 4 of the instructions.

**Part I.—Identification of Applicant (Must be completed by all applicants; also complete appropriate Schedule.)**

Check the appropriate box below to indicate the section under which you are applying:

- a  Section 501(c)(2)—Title holding corporations (Schedule A, page 6)
- b  Section 501(c)(4)—Civic leagues, social welfare organizations (including certain war veterans' organizations), or local associations of employees (Schedule B, page 7)
- c  Section 501(c)(5)—Labor, agricultural, or horticultural organizations (Schedule C, page 8)
- d  Section 501(c)(6)—Business leagues, chambers of commerce, etc. (Schedule C, page 8)
- e  Section 501(c)(7)—Social clubs (Schedule D, page 9)
- f  Section 501(c)(8)—Fraternal beneficiary societies, etc., providing life, sick, accident, or other benefits to members (Schedule E, page 11)
- g  Section 501(c)(9)—Voluntary employees' beneficiary associations (Schedule F, page 12)
- h  Section 501(c)(10)—Domestic fraternal societies, orders, etc., not providing life, sick, accident or other benefits (Schedule E, page 11)
- i  Section 501(c)(12)—Benevolent life insurance associations, mutual ditch or irrigation companies, mutual cooperative telephone companies, or like organizations (Schedule G, page 13)
- j  Section 501(c)(13)—Cemetaries, crematoria, and like corporations (Schedule H, page 14)
- k  Section 501(c)(15)—Mutual insurance companies or associations, other than life or marine (Schedule I, page 15)
- l  Section 501(c)(17)—Trusts providing for the payment of supplemental unemployment compensation benefits (Schedule J, page 16)
- m  Section 501(c)(19)—A post, organization, auxiliary unit, etc., of past or present members of the Armed Forces of the United States (Schedule K, page 17)
- n  Section 501(c)(20)—Trust/organization for prepaid group legal services (Parts I, II, and Schedule M, page 21)
- o  Section 501(c)(25)—Title holding corporations or trusts (Schedule A, page 6)
- p  Section 120—Qualified group legal services plans (Parts I, II, and Schedule L, page 19)



1a Full name of organization (as shown in organizing document)

Global Climate Coalition

2 Employer identification number (If none, see Specific Instructions)  
52-1881356

1b c/o Name (if applicable)

N/A

1c Address (number and street)

1331 Pennsylvania Avenue, NW, Suite 1500 - North Tower

1d City or town, county, state, and ZIP code

Washington, DC 20004-1703

3 Name and telephone number (including area code) of person to be contacted during business hours if more information is needed  
Mark B. Weinberg (301) 468-5500

4 Month the annual accounting period ends

December

5 Date incorporated or formed

June 22, 1994

6 Activity codes (see back cover)

529 | 203 | 229

7 Did the organization apply for recognition of exemption under this Code section or under any other section of the Code?  Yes  No  
If "Yes," attach an explanation.

8 Has the organization filed Federal income tax returns or exempt organization information returns? .....  Yes  No  
If "Yes," state the form number(s), years filed, and Internal Revenue office where filed.

9 Check the box for your type of organization. BE SURE TO ATTACH A COMPLETE COPY OF THE CORRESPONDING DOCUMENTS TO THE APPLICATION BEFORE MAILING.

- a  Corporation—Attach a copy of your Articles of Incorporation, (including amendments and restatements) showing approval by the appropriate state official; also attach a copy of your bylaws. See Attachment A.
- b  Trust—Attach a copy of your Trust Indenture or Agreement, including all appropriate signatures and dates.
- c  Association—Attach a copy of your Articles of Association, Constitution, or other creating document, with a declaration (see instructions) or other evidence that the organization was formed by adoption of the document by more than one person. Include also a copy of your bylaws.  
If you are a corporation or an unincorporated association that has not yet adopted bylaws, check here ►

PLEASE SIGN HERE ➤ *Omilia* I declare under penalty of perjury that I am authorized to sign this application on behalf of the above organization, and that I have examined this application, including the accompanying schedules and attachments, and to the best of my knowledge it is true, correct, and complete.

Executive Director ..... 11/9/94  
(Signature) ..... (Title or authority of signer) ..... (Date)

**Part II.—Activities and Operational Information (Must be completed by all applicants)**

- 
- 1 Provide a detailed narrative description of all the activities of the organization—past, present, and planned. Do not merely refer to or repeat the language in your organizational document. Describe each activity separately in the order of importance. Each description should include, as a minimum, the following: (a) a detailed description of the activity including its purpose; (b) when the activity was or will be initiated; and (c) where and by whom the activity will be conducted.

See Attachment B.

- 
- 2 List the organization's present and future sources of financial support, beginning with the largest source first.

See Attachment B.

**Part II.—Activities and Operational Information (continued) (Must be completed by all applicants)**

3 The membership of the organization's governing body is:

a Names, addresses, and titles of officers, directors, trustees, etc.	b Annual compensation
See Attachment C	

4 If you are the outgrowth or continuation of any form of predecessor(s), state the name of each predecessor, the period during which it was in existence, and the reasons for its termination. Submit copies of all papers by which any transfer of assets was effected.

See Attachment B

5 If you are now, or plan to be connected in any way with any other organization, describe the organization and explain the relationship (such as: financial support on a continuing basis; shared facilities or employees; same officers, directors, or trustees).

See Attachment B

6 If you have capital stock issued and outstanding, state: (1) class or classes of the stock; (2) number and par value of the shares; (3) consideration for which they were issued; and (4) whether any dividends have been paid or whether your creating instrument authorizes dividend payments on any class of capital stock.

N/A

7 State the qualifications necessary for membership in the organization; the classes of membership (with the number of members in each class); and the voting rights and privileges received. If any group or class of persons is required to join, describe the requirement and explain the relationship between those members and members who join voluntarily. Submit copies of any membership solicitation material. Attach sample copies of all types of membership certificates issued.

See Attachment B

8 Explain how your assets will be distributed on dissolution.

See Attachment B

**Part II.—Activities and Operational Information (continued) (Must be completed by all applicants)**

- 9 Have you made or do you plan to make any distribution of your property or surplus funds to shareholders or members?  Yes  No  
If "Yes," state the full details, including: (1) amounts or value; (2) source of funds or property distributed or to be distributed; and (3) basis of, and authority for, distribution or planned distribution.
- 10 Does, or will, any part of your receipts represent payments for services performed or to be performed?  Yes  No  
If "Yes," state in detail the amount received and the character of the services performed or to be performed
- 11 Have you made, or do you plan to make, any payments to members or shareholders for services performed or to be performed?  Yes  No  
If "Yes," state in detail the amount paid, the character of the services, and to whom the payments have been, or will be made.
- 12 Do you have any arrangement to provide insurance for members, their dependents, or others (including provisions for the payment of sick or death benefits, pensions or annuities)?  Yes  No  
If "Yes," describe and explain the arrangement's eligibility rules and attach a sample copy of each plan document and each type of policy issued.
- 13 Are you under the supervisory jurisdiction of any public regulatory body, such as a social welfare agency, etc.?  Yes  No  
If "Yes," submit copies of all administrative opinions or court decisions regarding this supervision as well as copies of applications or requests for the opinions or decisions.
- 14 Do you now lease or do you plan to lease any property?  Yes  No  
If "Yes," explain in detail. Include the amount of rent, a description of the property, and any relationship between your organization and the other party. Also, attach a copy of any rental or lease agreement.
- 15 Have you spent or do you plan to spend any money attempting to influence the selection, nomination, election or appointment of any person to any Federal, state, or local public office or to an office in a political organization?  Yes  No  
If "Yes," explain in detail and list the amounts spent or to be spent in each case.
- 16 Do you publish pamphlets, brochures, newsletters, journals, or similar printed material?  Yes  No  
If "Yes," attach a recent copy of each.  
See Attachment D for samples of these.

**Part III.—Financial Data (Must be completed by all applicants)**

Complete the financial statements for the current year and for each of the 3 years immediately before it. If in existence less than 4 years, complete the statements for each year in existence. If in existence less than 1 year, also provide proposed budgets for the 2 years following the current year.

**A—Statement of Revenue and Expenses**

	(a) Current Tax Year From _____ To _____	3 Prior Tax Years or Proposed Budget for 2 Years			(e) Total
		(b) 19_____	(c) 19_____	(d) 19_____	
Revenue					
1 Gross dues and assessments of members . . . . .					
2 Gross contributions, gifts, etc. . . . .					
3 Gross amounts derived from activities related to the organization's exempt purpose (attach schedule) . . . . .					
4 Gross amounts from unrelated business activities (attach schedule) . . . . .					
5 Gain from sale of assets, excluding inventory items (attach schedule) . . . . .					
6 Investment income (see instructions) . . . . .					
7 Other revenue (attach schedule) . . . . .					
8 Total revenue (add lines 1 through 7) . . . . .					
Expenses					
9 Expenses attributable to activities related to the organization's exempt purposes . . . . .					
10 Expenses attributable to unrelated business activities . . . . .					
11 Contributions, gifts, grants, and similar amounts paid (attach schedule) . . . . .					
12 Disbursements to or for the benefit of members (attach schedule) . . . . .					
13 Compensation of officers, directors, and trustees (attach schedule) . . . . .					
14 Other salaries and wages . . . . .					
15 Interest . . . . .					
16 Occupancy . . . . .					
17 Depreciation and depletion . . . . .					
18 Other expenses (attach schedule) . . . . .					
19 Total expenses . . . . .					
20 Excess of revenue over expenses (line 8 minus line 19) . . . . .					

**B—Balance Sheet (at the end of the period shown)**

	Current Tax Year as of .....
<b>Assets</b>	
See Attachment F for list of . . . . .	
1 Cash . . . . .	1
2 Accounts receivable, net . . . . .	2
3 Inventories . . . . .	3
4 Bonds and notes receivable (attach schedule) . . . . .	4
5 Corporate stocks . . . . .	5
6 Mortgage loans (attach schedule) . . . . .	6
7 Other investments (attach schedule) . . . . .	7
8 Depreciable and depletable assets (attach schedule) . . . . .	8
9 Land . . . . .	9
10 Other assets (attach schedule) . . . . .	10
11 Total assets . . . . .	11
<b>Liabilities</b>	
12 Accounts payable . . . . .	12
13 Contributions, gifts, grants, etc., payable . . . . .	13
14 Mortgages and notes payable (attach schedule) . . . . .	14
15 Other liabilities (attach schedule) . . . . .	15
16 Total liabilities . . . . .	16
<b>Fund Balances or Net Assets</b>	
17 Total fund balances or net assets . . . . .	17
18 Total liabilities and fund balances or net assets (add line 16 and line 17) . . . . .	18

If there has been any substantial change in any aspect of your financial activities since the end of the period shown above, check the box and attach a detailed explanation ►

**Schedule A. Organizations described in section 501(c)(2) or 501(c)(25) (Title holding corporations or trusts)**

- 1 State the complete name, address and employer identification number of each organization for which title to property is held and the number and class(es) of shares of your stock held by each organization.

N/A

- 2 State whether the annual excess of revenue over expenses is or will be turned over to the organization for which title to property is held and, if not, the purpose for which the excess (income) is or will be held.

N/A

- 3a In the case of a corporation described in section 501(c)(2), state the purpose(s) of each organization for which title to property is held (as shown in its governing instrument) and the Code section(s) under which each is classified as exempt from income tax.

N/A

- 3b In the case of a corporation or trust described in section 501(c)(25), state the basis whereby each shareholder is described in section 501(c)(25)(C).

N/A

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## INSTRUCTIONS

**Line 1.**—Provide the requested information on each organization for which your organization holds title to property. Also indicate the number and type(s) of shares of your organization's stock that are held by each.

**Line 2.**—For purposes of this question, "excess of revenue over expenses" is all of the organization's income for a particular tax year less operating expenses.

**Line 3a.**—Give the exempt purpose of each organization which is the basis for its exempt status and the Internal Revenue Code section that describes the organization (as shown in its IRS determination letter).

**Line 3b.**—Indicate if the shareholder is one of the following:

- (1) a qualified pension, profit-sharing, or stock bonus plan that meets the requirements of the Code;
- (2) a government plan;
- (3) an organization described in section 501(c)(3); or
- (4) an organization described in section 501(c)(25).

**Schedule G: Organizations described in section 501(c)(5) (Labor, agricultural, including fishermen's organizations, or horticultural organizations) or section 501(c)(6) (business leagues, chambers of commerce, etc.)**

- 1 Describe any services you perform for members or others. (If the description of the services is contained in Part II, enter the page and item number here.)

None

- 2 Fishermen's organizations only.—What kinds of aquatic resources (not including mineral) are cultivated or harvested by those eligible for membership in your organization?

N/A

- 3 Labor organizations only.—Are you organized under the terms of a collective bargaining agreement? . . . . .  Yes  No

If "Yes," attach a copy of the latest agreement.

N/A

**Schedule B** Organizations described in section 501(c)(4). (Civic leagues, social welfare organizations (including posts, councils, etc., of veterans' organizations not qualifying or applying for exemption under section 501(c)(19)) or local associations of employees.)

- 1 Has the Internal Revenue Service previously issued a ruling or determination letter recognizing you (or any predecessor organization listed in item 4 of Part II) to be exempt under section 501(c)(3) and later revoked that recognition of exemption on the basis that you (or your predecessor) were carrying on propaganda or otherwise attempting to influence legislation or on the basis that you engaged in political activity? . . . . .  Yes  No  
N/A

If "Yes," indicate the earliest tax year for which recognition of exemption under section 501(c)(3) was revoked and the IRS district office that issued the revocation.

- 2 Do you perform or plan to perform (for members, shareholders, or others) services, such as maintaining the common areas of a condominium; buying food or other items on a cooperative basis; or providing recreational facilities or transportation services, job placement, or other similar undertakings? . . . . .  Yes  No

If "Yes," explain the activities in detail, including income realized and expenses incurred. Also, explain in detail the nature of the benefits to the general public from these activities. (If the answer to this question is explained in Part II (pages 2, 3, and 4), enter the page and item number here.)

N/A

- 3 If you are claiming exemption as a homeowners' association, is access to any property or facilities you own or maintain restricted in any way? . . . . .  Yes  No

If "Yes," explain.

N/A

- 4 If you are claiming exemption as a local association of employees, state the name and address of each employer whose employees are eligible for membership in the association. If employees of more than one plant or office of the same employer are eligible for membership, give the address of each plant or office.

N/A

**Attachment B**

Global Climate Coalition  
1024 Application for Recognition of Exemption  
EIN. 52-1881356

**Part II, No. 1**

The Global Climate Coalition ("GCC") is a broad-based industry organization formed to coordinate business participation in the scientific and policy debate on the global climate change issue. Members of the GCC are composed of representatives of at least eight (8) key industry sectors, including but not limited to: Aluminum, Appliances, Autos, Chemicals, Coal, Electronics, General Business, Mining, Electric Utilities, Gas Industry, Forest and Paper, Petroleum, Steel, Plastics, Nuclear, and Transportation. These industries share a common interest in promoting scientifically warranted, economically feasible governmental policies and public understanding of global climate change.

GCC serves as a voice for industry on the global climate change issue, and represents its members before government agencies and others on an international basis. Prior to its incorporation, GCC was operated as an informal committee of trade associations and private companies. The committee testified before the Energy and Natural Resources Committee of the United States Senate (May 12, 1992), the Health and the Environment Subcommittee of the Committee on Energy and Commerce of the United States House of Representatives (March 19, 1992), and provided written statements to the Committee on Energy and Natural Resources of the United States Senate (October 28, 1993) and the Subcommittee on Energy and Power of the Committee on Energy and Commerce of the United States House of Representatives (November 16, 1993).

GCC promotes scientific research on global climate change by sponsoring independent studies that examine the potential impacts of proposed global climate change policies on the United States economy. GCC also serves to educate the public and contribute to a balanced debate on global climate change issues by publishing newsletters and other educational materials, and sponsoring programs.

**Part II, No. 2**

GCC plans to receive financial support from dues, publications, and meeting registrations.

**Part II, No. 4**

Global Climate Coalition began as an informal group of trade associations and private companies in 1989. It was incorporated under the District of Columbia Nonprofit Corporation Act on June 22, 1994.

Part II, No. 5

GCC's office space, use of office equipment, computer time, and miscellaneous administrative support are all provided by the National Association of Manufacturers ("NAM"), an Internal Revenue Code of 1986 §501(c)(6) trade association, without charge, in lieu of NAM's dues payment to GCC.

Part II, No. 7

Global Climate Coalition membership is open to companies in any industry sectors which share a common interest in promoting scientifically warranted, economically feasible governmental policies and public understanding of global climate change. These industry sectors would include, but are not limited to: Aluminum, Appliances, Autos, Chemicals, Coal, Electronics, General Business, Mining, Electric Utilities, Gas Industry, Forest and Paper, Petroleum, Steel, Plastics, Nuclear, and Transportation. There are two classes of membership, Board-level voting members and General non-voting members. General non-voting members select a representative to attend membership meetings and work on subcommittees; Board-level voting members each select one director to serve on the Board of GCC. A copy of GCC's dues schedule and invoice for membership dues, is attached as Attachment G.

Part II, No. 8

Upon dissolution of the Global Climate Coalition, no part of its funds or property shall be distributed to its members. After payment of all Global Climate Coalition indebtedness, any remaining funds or property shall be used for educational, research, or charitable purposes, in a manner as directed by the Coalition's Board of Directors. (See Global Climate Coalition Bylaws, Part X).

**Attachment C**

**Global Climate Coalition**

**1024 Application for Recognition of Exemption**

**EIN. 52-1881356**

**GLOBAL CLIMATE COALITION BOARD OF DIRECTORS**

All of the following serve as directors for no compensation.

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PRESS OFFICE: (202) 628-3622

# BACKGROUNDER

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## The Global Climate Coalition An Overview

### What It Is:

The Global Climate Coalition (GCC) is an organization of business trade associations and private companies established in 1989 to coordinate business participation in the scientific and policy debate on the global climate change issue.

GCC is dedicated to: 1) promoting scientific research on global climate change, 2) analyzing economic and societal impacts of policy options, 3) creating an understanding of the global dimensions of the issue to ensure that solutions are addressed equitably by all nations, 4) encouraging transfer of technology to developing nations, and 5) promoting a voluntary commitment among members to "Guiding Principles for Business" that benefit the environment, are consistent with good business practices and are technically and economically feasible.

### What it Does:

GCC is the leading voice for industry on the global climate change issue, and represents its members before government agencies, Congress, the media and the general public. The group works cooperatively with governmental agencies and others on an international basis. The coalition contributes to a balanced debate on global climate change by sponsoring independent studies that examine the potential impacts of proposed global climate change policies on the economy. Through educational materials and programs, GCC supports an informed press and public, and an open scientific dialogue.

### Where does GCC Stand?

GCC agrees with the scientific presumption that there is a natural "greenhouse effect" that protects Planet Earth from the freezing rigors of space. In addition, GCC agrees that the amount of so-called greenhouse gases in the Earth's atmosphere is increasing. It is an open question however, whether manmade contributions of greenhouse gases have contributed, or ever will contribute to an "enhanced greenhouse effect," which could result in a potentially harmful increase in global surface air temperatures.

There is considerable uncertainty within the scientific community about fundamental questions relating to this issue. Predictions about anthropogenic global warming are based on computer models designed to simulate atmospheric chemistry. GCC agrees with a growing number of

scientists who point out that these climate models (which have been used to frame the debate) can neither confirm that global warming is occurring now or predict future climate changes. While some minor climate changes have been suggested, it has yet to be determined whether these are the a result of natural forces (like solar flares), human activity, natural long-term climate cycles or a combination of all of these factors.

GCC supports a coordinated international research program, the continuation of U.S. climate research efforts (\$1.4 billion requested for FY 1993), in addition to independent and industry sponsored research. GCC also supports activities to reduce greenhouse gas emissions that make sense in their own right, thus continuing sound business practices that will lead to more efficient use of energy.

GCC believes there are trade-offs associated with many of the regulatory schemes to control greenhouse gas emissions. Some of these proposals would impose a direct tax on businesses and consumers through energy or environmental fees while other proposals would impose a hidden tax through other indirect, control measures. These trade-offs would include higher energy and product costs to American consumers, higher operating costs for industry and a potential negative impact on employment. Importantly, many of these proposals would create a competitive advantage for our international trading partners at the expense of U.S. jobs and economic growth.

#### **Who are GCC Members?**

The current membership of GCC is a broad cross-section of U.S. business organizations and companies representing a range of industrial sectors, including: oil, coal, paper, automobile manufacturing, railroads, chemical manufacturing and utilities.

#### **How is GCC Structured?**

The GCC Board of Directors serves as the organization's governing body. The Operating Committee oversees the functional implementation of GCC activities, and John Shlaes, Executive Director, has oversight of day-to-day operations. To address specific aspects of the global climate change issue and to evaluate policy options, GCC utilizes twelve committees, including Science and Technology, Technology Cooperation, Economic Analysis, Industry Initiatives, and International, to name a few.

#### **For More Information:**

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# CLIMATE WATCH

THE BULLETIN OF THE GLOBAL CLIMATE COALITION

Volume 2 Issue 6

June 1994

## SCIENTISTS TESTIFY ON NEED TO IMPROVE CLIMATE MODELS

Climate experts recently told the Senate Energy and Natural Resources Committee that current predictions of catastrophic global warming are unreliable. According to the scientists, enormous uncertainties still cloud the scientific community's understanding of climate change, making accurate forecasts of future warming impossible.

*"[T]he claim that significant warming is 'likely' represents a virtual breakdown of scientific ethics and principles."*

Massachusetts Institute of Technology meteorology professor Dr. Richard Lindzen told the committee that warming predictions are based on a number of large assumptions about climate that cannot be justified scientifically. Lindzen said, "The point simply is the popular arguments are largely irrelevant and wrong. The basis of concern is model predictions, and the model predictions in fact depend on a number of things...about which we are virtually uncertain."

"Thus far, we have been unable to simulate past climate variations with our models," Lindzen continued. "Under normal scientific circumstances, without political and environmental pressure, this would be considered a basic problem. But, it has been argued...that the [climate] observations are broadly consistent with the model predictions, given the natural variability of the climate."

*Continued on page 3*

## Executive Director's Column

### GCC ASSESSING FIRST STEP ON JOINT IMPLEMENTATION

By John Shlaes

The Clinton administration has taken a big step in defining the procedures that will govern the ability of the private sector to support greenhouse gas reduction projects overseas. Unfortunately, it still isn't clear whether that step is entirely in the right direction.

The issue is "joint implementation," a phrase born in the Framework Convention on Climate Change signed at the Rio Earth Summit and included in the administration's Climate Change Action Plan. Simply stated, joint implementation (JI) is a concept that would recognize a given party for actions taken to reduce greenhouse gas emissions in another country. This could include everything from providing more efficient technology to planting forests.

The Global Climate Coalition enthusiastically supports JI. We believe national governments should begin to assess programs and procedures for joint implementation through pilot programs that will help define efficient, effective means to implement the concept nationally and internationally. GCC encourages the U.S. government to maintain its lead in this effort.

On June 1, the State Department published in the

Federal Register its guidelines for the U.S. Initiative on Joint Implementation (USIJI) contained in President Clinton's Climate Change Action Plan. GCC and several of its member organizations submitted extensive comments last December after initial draft guidelines were issued.

The State Department and other involved federal agencies worked hard to develop a broad and comprehensive plan. A JI pilot program represents a new concept in international structures and relationships; it was a difficult task. The program also marks the first time that some industries have extensively engaged foreign partners and may serve as a vehicle for their participating much more actively overseas.

The GCC is pleased to note that several key concerns were addressed in the guidelines that appear to make the

*Continued on page 2*

## COOLING TREND MORE PRONOUNCED THAN PREVIOUSLY REPORTED

Scientists at NASA's Marshall Space Flight Center and the University of Alabama at Huntsville (UAH) say global composite temperatures have decreased much more during the past decade than was previously thought.

"The temperature recorded for some of the most recent months changed by as much as 0.1 degrees Celsius. The 10-year trend was also affected," according to UAH scientist Dr. John Christy. "Through March, the decadal trend was -0.26 degrees Celsius before the correction and -0.56 degrees Celsius after the correction."

As part of an ongoing project, NASA and UAH use data collected by the National Oceanic and Atmospheric

*Continued on page 3*

## Joint Implementation

*Continued from page 1*

pilot program more workable, including the creation of a governmental secretariat/special staff to help administer the USIJI and serve as a focal point to help manage the program. Another important issue was not limiting the concept to "net" emissions. This will allow projects to be evaluated on the basis of greenhouse gases that it reduces, avoids or sequesters.

GCC comments requesting more complete definitions or clarification of procedures were left for an Evaluation Panel. How these procedures are eventually clarified could have a significant impact on industry.

The GCC remains strongly concerned about the concept of "additionality." The revised groundrules appear to state that pilot programs include specific measures to reduce or sequester greenhouse gas emissions that would not otherwise have been taken.

Industry is concerned with how this term will ultimately be defined and thinks that an overly stringent application of the criteria would make viable projects difficult. Few firms would be able undertake joint implementation projects solely on the basis of reducing greenhouse gas emissions, although this consideration could be sufficient to tilt the balance in favor of an otherwise marginal economic venture. Projects that achieve emissions reductions should be provided appropriate recognition regardless of the motivation for making the investment. In summary, overly strict interpretation of "additionality" could substantially limit U.S. industry participation in joint implementation projects under USIJI.

U.S. business and industry can contribute to and benefit from participation in JI projects. Such efforts will help identify new markets and strong overseas partners, promote the exchange of technology and valuable information, reduce costs, bring sound rates of return on investments, and offer opportunities to diversify and obtain other commercial benefits. Joint implementation should be defined so as to encourage collaborative projects that make both economic sense and reduce greenhouse gas emissions. That is the spirit of the president's Climate Change Action Plan, a spirit American industry can enthusiastically support.

## STATE DEPARTMENT ESTABLISHES GROUNDRULES FOR TECHNOLOGY COOPERATION

What is the U.S. Initiative on Joint Implementation (USIJI)? The USIJI is a pilot program that aims to encourage private sector investment and innovation in the development and dissemination of technologies that reduce greenhouse gas emissions in developing nations.

What were the key changes made in the guidelines? GCC and other groups voiced concerns that evaluating projects based on "net emissions," as the groundrules originally proposed, could be interpreted as requiring submitters to total their domestic and international emissions from all projects. The State Department changed the language throughout the text to ensure that projects will be evaluated on the basis of the emissions that they reduce or sequester.

The department also extended the definition of eligible participants to include groups, thereby taking into account "the potential for a consortium of companies to coordinate in the preparation and implementation of a project."

The department, again incorporating GCC's comments . . . and the requirement that projects be registered under the 1992 Energy Policy Act . . . also left room to include projects begun before the Framework Convention . . . provided that submitters demonstrate that the projects were implemented in anticipation of joint implementation and/or that the project was altered to reflect considerations related to joint implementation.

The panel also may consider a project's potential to lead to reductions elsewhere and its potential effects apart from greenhouse gas reductions and sequestration. Domestic emissions reduction and sequestration efforts by both U.S. and foreign participants also may figure into the panel's evaluation.

## GCC MEMBERS OPTIMISTIC AFTER RELEASE OF VOLUNTARY REPORTING GUIDELINES

**N**evely released proposed guidelines for the voluntary reporting of greenhouse gas emissions reductions by utilities and other entities reflect a level of flexibility that is engendering optimism among several GCC members, who are now examining the documentation more closely. Required by the 1992 Energy Policy Act, the guidelines have been cited by many industries as the key to their continued voluntary efforts in support of President Clinton's Climate Change Action Plan.

The proposed guidelines, published by the Department of Energy on June 1, outline rules for the voluntary reporting of reductions of carbon dioxide, nitrous oxide, methane and halogenated carbon substances. The guidelines establish the framework for the forms to be developed by the Energy Information Administration for the voluntary reporting of greenhouse gases.

To encourage broad participation and small-scale initiatives, the DOE proposes to allow any U.S. citizen or resident alien, incorporated group or government entity to report its reduction or sequestration efforts as long as it can "define a project and report physical data in enough detail to quantify results of the activity." Similarly, DOE is not proposing a minimum reporting threshold and is suggesting that third parties, such as trade associations, be able to report aggregate data from the reduction or sequestration efforts of multiple entities.

DOE also is broadening its criteria for eligible projects, so that participation in the Climate Challenge program will not be limited to projects that result in net greenhouse gas emission reductions. "Project-level reporting provides maximum flexibility....Participation is facilitated since growing entities would be able to report, even though their

*Continued on page 4*

**Cooling Trend***Continued from page 1*

Administration's TIROS-N satellites to get accurate temperature readings for almost all regions of the Earth. The team processes the data monthly to determine 10-year and seasonal trends. For the most part, the team has found a slight cooling trend in global composite temperatures for each month.

One of the NOAA satellites drifted in its orbit, affecting the team's analyses. When it was launched, the NOAA-11's orbit carried it over the equator at 1:30 p.m. and 1:30 a.m., local standard time. Due to orbital drift, it now crosses the equator at 4:30 p.m. and 4:30 a.m.

"We were observing the Earth at a warmer time of day than when the satellite was launched," UAH scientist Dr. John Christy explains. "Fortunately, we had two other satellites in orbit to compare against NOAA-11. We have corrected the data to compensate for the orbital shift."

Although average global temperatures in April warmed slightly, the global composite temperature remained 0.95 degrees Celsius below the 10-year average for the month.

(Source: UAH Earth Science Lab release.)

*For more information, contact Dr. John Christy, 205/895-6257 or 205/544-6962.*

**Scientists***Continued from page 1*

"This is a profoundly dishonest statement," said Lindzen, "since it would be equally true if the models predicted no warming or even some cooling over the past century....Under the circumstances, the claim that significant warming is 'likely' represents a virtual breakdown of scientific ethics and principles."

Dr. Jerry Mahlman, director of the National Oceanic and Atmospheric Administration's Geophysical Fluid Dynamics Laboratory, told the committee, "[M]odels have improved in their ability to simulate the current climate. Unfortunately substantial uncertainties remain due to deficiencies in our scientific understanding and in our computer power."

Dr. Robert Watson of the White House Office of Science and Technology Policy said, "It is quite evident that there are significant scientific uncertainties. There is no question about that." The question for policy makers, he suggested, is how "risk averse do they want to be?"

In further testimony, Dr. Sallie Baliunas, an astrophysicist with the Harvard-Smithsonian Center for Astrophysics, challenged the assumption that greenhouse gas emissions are responsible for climate change. Dr. Baliunas showed that changes in greenhouse gas emissions do not correlate with observed changes in global temperatures over the last century. Instead, her data link climate changes to solar activity.

"If not caused by the buildup of greenhouse gases, then what changed the Earth's climate? There is evidence the sun does," Baliunas said, referring to a chart (reproduced below) that compares changes in the sun's 11-year activity cycle — measured by the cycle length — with the Earth's temperature record.

"The close agreement doesn't prove there is a causal connection," said Baliunas, "but [it] certainly suggests it." Copies of hearing testimony are available from the CCC Press Office at (202) 628-3622.

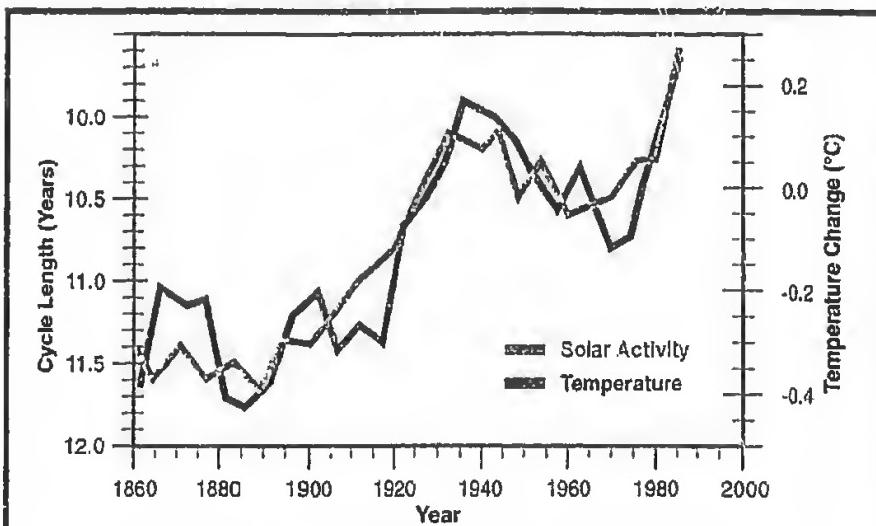
**NCA PROGRAM CUTS EMISSIONS, IMPROVES SAFETY, CREATES JOBS**

The National Coal Association (NCA), the Department of Energy and the Environmental Protection Agency have devised a comprehensive plan to slow the growth of greenhouse gas emissions.

Through the plan, NCA will encourage industry participation in several Climate Change Action Plan programs — including the Motor Challenge (of which NCA is a signatory member) Climate Wise and Green Lights — and will report results to DOE. NCA also is working with states, federal agencies and other organizations to develop reclamation projects that encourage reforestation as a post-mining land use.

Among the most ambitious of NCA's projects is the Coalbed Methane Outreach Program, a partnership with EPA aimed at slashing emissions of methane, a greenhouse gas that traps heat 20 times more effectively than carbon dioxide. The program targets 75 mines for cost-effective methane recovery efforts. By 2000, more than 20 mines are expected to be operating coalbed methane recovery projects,

*Continued on page 4*



The average temperature of the Earth (drawn by the blue line) is well correlated with changes in the length of the 11-year cycle of solar activity and magnetism (drawn by the green line). The changing cycle length may produce changes in the total solar output which, in turn, could influence the global temperature.

*Dr. Sallie Baliunas recently showed the Senate Energy & Natural Resources Committee this chart depicting the "striking correlation between solar activity and climate."*

## EIA PREDICTS INCREASED ENERGY EFFICIENCY

**C**ontinued improvements in energy efficiency will restrain growth in U.S. energy demand through 2010, according to the latest projections from the Energy Information Administration. EIA Administrator Jay Hakes credits advances in appliance and building efficiency for much of the anticipated improvement.

In its *Annual Energy Outlook 1994—With Projections to 2010*, EIA projects that from 1990 to 2010, total end-use consumption (excluding fuel consumed in electricity generation) will increase from 63 to 79 quadrillion Btus. However, energy intensity (the amount of energy consumed per dollar of output) will decline at an average annual rate of 1 percent through 2010. Continued energy savings are expected in response to energy-efficiency standards mandated by the 1992 Energy Policy Act, fuel price increases and continuing changes in the output mix of U.S. industry. Hakes notes that residential energy consumption per household also is projected to decline between 1990 and 2010.

Copies of *Annual Energy Outlook 1994* are available from the EIA's National Energy Information Center, Room 1F-048, Forrestal Building, Washington, DC 20585. Phone: 202/586-8800.

## Coal Industry to Cut Emissions

*Continued from page 3*

yielding emissions reductions of half a million metric tons. In addition to reducing methane emissions, the program will improve mine safety and create new jobs. EPA will help the industry market the recovered methane to electric utilities and pipeline companies.

In addition to these programs, the coal industry will continue to develop clean coal technologies that cover the entire process, from pre- through post-combustion. NCA also is working with the Department of State to identify projects that may be suitable for the administration's joint implementation pilot program.

NCA President Richard L. Lawson stressed that all initiatives under the plan are voluntary and are meant to be implemented by member companies "over time and wherever business and mining conditions permit." Lawson said that such a voluntary and flexible approach is mandated by the scientific uncertainties surrounding global climate change.

For more information, contact John Grasser at 202/463-2651.

## Guidelines Released

*Continued from page 2*

total emissions are growing; and parties who do not have or cannot develop data at the total organization level will be able to report quality data on an individual project," DOE said.

DOE will hold a public meeting on the guidelines on June 29 in Washington, DC, and will accept written comments on the proposal through August 1. The department hopes to publish its final rules by the end of September.

To receive a copy of the draft guidelines, or to obtain information about speaking at the public meeting, call 301/601-8284.

**Climate Watch** is published monthly by Global Climate Coalition, an organization of business trade associations and private companies established to coordinate business participation in the scientific and policy debate on global climate change. Permission is not necessary for reproduction of *Climate Watch* articles.

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**STATEMENT OF REVENUE AND EXPENSES, Proposed Budgets**  
**Current Tax Year 7/1/94 through 12/31/94**

**REVENUES**

Dues	\$350,300.00
<b>TOTAL REVENUES</b>	<b>\$350,300.00</b>

**EXPENDITURES**

Committees

Senate Committee House Committee Legislative Analysis Executive Branch Labor Consultant Fed. Aff. Group Subtotal	<b>Amount Budgeted</b> \$24,000.00
Science Technology Cooperation Communications Economic Analysis Initiatives International Committee Membership and Finance State and Local IPCC Tracker Committee Subtotal	\$ 2,500.00 \$ 3,000.00 \$ 0.00 \$10,000.00 \$ 2,500.00 \$24,000.00 \$ 5,000.00 \$ 3,500.00 \$32,500.00 <b>\$107,000.00</b>

Administrative

Salaries & Benefits

Executive Director

Salary	\$65,000.00
Benefits	\$18,000.00

Associate Director

Salary	\$19,750.00
Benefits	\$ 5,000.00

Admin. Director

Salary	\$16,500.00
Benefits	\$ 5,000.00

Administrative Assistant

Salary	\$11,750.00
Benefits	\$ 3,000.00

Professional Fees

1. Temporary Assistance	\$ 5,000.00
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Benefits (Taxes)	
Audit	\$ 0.00
2. Rent	\$ 4,500.00
General Office	
Mailing/Messenger	\$ 3,000.00
Copy/Reproduction	\$ 4,000.00
Phones	\$ 4,000.00
Subscriptions	\$ 500.00
Supplies	\$ 1,000.00
Office Equipment	
General Office	\$ 3,000.00
Travel (Domestic and International)	\$ 9,000.00
Meetings and Conferences	
Board - 4 Meetings	\$ 1,500.00
Special	\$ 0.00
Miscellaneous	\$ 500.00
Expense Account	
Executive Director	\$ 3,000.00
Administrative Assistant	\$ 1,000.00
Membership Dues	\$ 1,000.00
Administrative Sub-total	\$185,000.00
Special Projects/ Incorporation	\$ 10,000.00
Contingency	\$ 48,300.00
<b>TOTAL EXPENDITURES</b>	<b>\$350,300.00</b>
<b>PROJECTED SURPLUS/&lt;DEFICIT&gt;</b>	<b>\$ 0.00</b>

**STATEMENT OF REVENUE AND EXPENSES, Proposed Budgets**  
**Tax Year 1995**

<b>REVENUES</b>	Amount Budgeted
Dues	\$770,660.00
<b>TOTAL REVENUES</b>	<b>\$770,660.00</b>
<b>EXPENDITURES</b>	<b>Amount Budgeted</b>
Committees	
Senate Committee	\$ 5,500.00
House Committee	\$ 6,600.00
Legislative Analysis	\$ 0.00
Executive Branch	\$22,000.00
Labor Consultant	\$ 5,500.00
Fed. Aff. Group Subtotal	\$52,800.00
Science	\$ 5,500.00
Technology Cooperation	\$ 6,600.00
Communications	\$ 0.00
Economic Analysis	\$52,800.00
Initiatives	\$ 5,500.00
International Committee	\$11,000.00
Membership and Finance	\$ 7,700.00
State and Local	\$ 71,500.00
IPCC Tracker	\$235,400.00
Committee Subtotal	\$235,400.00
Administrative	
Salaries & Benefits	
Executive Director	
Salary	\$143,000.00
Benefits	\$39,600.00
Associate Director	
Salary	\$43,450.00
Benefits	\$11,000.00
Admin. Director	
Salary	\$36,300.00
Benefits	\$11,000.00
Administrative Assistant	
Salary	\$25,850.00
Benefits	\$ 6,600.00
Professional Fees	
1. Temporary Assistance	\$11,000.00

Benefits (Taxes)	
Audit	\$ 0.00
2. Rent	\$ 9,900.00
General Office	
Mailing/Messenger	\$ 6,600.00
Copy/Reproduction	\$ 8,800.00
Phones	\$ 8,800.00
Subscriptions	\$ 1,100.00
Supplies	\$ 2,200.00
Office Equipment	
General Office	\$ 6,600.00
Travel (Domestic and International)	\$ 19,800.00
Meetings and Conferences	
Board - 4 Meetings	\$ 3,300.00
Special	\$ 0.00
Miscellaneous	\$ 1,100.00
Expense Account	
Executive Director	\$ 6,600.00
Administrative Assistant	\$ 2,200.00
Membership Dues	\$ 2,200.00
Administrative Sub-total	\$407,000.00
Special Projects/ Incorporation	\$ 22,000.00
Contingency	\$106,260.00
<b>TOTAL EXPENDITURES</b>	<b>\$770,660.00</b>
<b>PROJECTED SURPLUS/&lt;DEFICIT&gt;</b>	<b>\$ 0.00</b>

**STATEMENT OF REVENUE AND EXPENSES, Proposed Budgets**  
**Tax Year 1996**

**REVENUES**

Dues	\$47,726.00
TOTAL REVENUES	\$847,726.00

**EXPENDITURES**

	Amount Budgeted
Committees	
Senate Committee	\$ 6,050.00
House Committee	\$ 7,260.00
Legislative Analysis	\$ 0.00
Executive Branch	\$24,200.00
Labor Consultant	\$ 6,050.00
Fed. Aff. Group Subtotal	\$58,080.00
Science	\$ 6,050.00
Technology Cooperation	\$ 7,260.00
Communications	\$ 0.00
Economic Analysis	\$58,080.00
Initiatives	\$12,100.00
International Committee	\$ 8,470.00
Membership and Finance	\$ 8,470.00
State and Local	\$78,650.00
IPCC Tracker	
Committee Subtotal	\$258,940.00
Administrative	
Salaries & Benefits	
Executive Director	
Salary	\$157,300.00
Benefits	\$43,560.00
Associate Director	
Salary	\$47,795.00
Benefits	\$12,100.00
Admin. Director	
Salary	\$39,930.00
Benefits	\$12,100.00
Administrative Assistant	
Salary	\$28,435.00
Benefits	\$ 7,260.00
Professional Fees	
1. Temporary Assistance	\$12,100.00

Benefits (Taxes)	\$ 0.00
Audit	\$ 0.00
2. Rent	\$10,890.00
<b>General Office</b>	
Mailing/Messenger	\$ 7,260.00
Copy/Reproduction	\$ 9,680.00
Phones	\$ 9,680.00
Subscriptions	\$ 1,210.00
Supplies	\$ 2,420.00
<b>Office Equipment</b>	
General Office	\$ 7,260.00
<b>Travel (Domestic and International)</b>	\$ 21,780.00
<b>Meetings and Conferences</b>	
Board - 4 Meetings	\$ 3,630.00
Special	\$ 0.00
Miscellaneous	\$ 1,210.00
<b>Expense Account</b>	
Executive Director	\$ 7,260.00
Administrative Assistant	\$ 2,420.00
Membership Dues	\$ 2,420.00
<b>Administrative Sub-total</b>	\$447,700.00
<b>Special Projects/ Incorporation</b>	\$ 24,200.00
<b>Contingency</b>	\$116,886.00
<b>TOTAL EXPENDITURES</b>	\$847,726.00
<b>PROJECTED SURPLUS/&lt;DEFICIT&gt;</b>	\$ 0.00

**Attachment F**  
**Global Climate Coalition**  
**1024 Application for Recognition of Exemption**  
**EIN. 52-1881356**

**ASSETS OF GLOBAL CLIMATE COALITION  
AND APPROXIMATE REPLACEMENT VALUES**

**Computers - Software & Hardware**

5 I.B.M. compatible 386SX/25 Mhz with color monitor, additional RAM memory, mouse, and cabling to Local Area Network system	\$15,000
5 Internal Fax Modems	\$ 1,250
1 Okidata OL 810 Laser Printer	\$ 2,000
1 Hewlett Packard Scanjet IIp Scanner	\$ 800
1 Cannon T-301 Fax machine	\$ 1,500
1 Xerox 7021 Fax machine	\$ 1,100
1 JetFax external fax	\$ 800
WordPerfect 6.0 for Windows	\$ 150
WordPerfect 6.0 for DOS	\$ 50
ACT! for Windows	\$ 250
ACT! for DOS	\$ 250
Lotus 1-2-3 version 3.0	\$ 450
OS/2 for Windows	\$ 50
Windows	\$ 100
WinFAXPro	\$ 150
Wildcat (Bulletin Board Software)	\$ 300

OrgChart	\$ 150
DesqView	\$ 150
LANtastic	<u>\$ 1,500</u>
Sub-total	\$26,000

Furniture and Related Items

5 Filing Cabinets	\$ 2,500
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<u>Total Assets</u>	\$28,500
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GLOBAL CLIMATE COALITION  
DUES SCHEDULE

July 1 to December 31, 1994

Please check appropriate membership category. General Members are Urged to Upgrade Status to Board Level.

**Board Level Membership:**

ASSOCIATIONS

If less than \$1 million in revenues	\$2,500	—
If between \$1 million and \$5 million in revenues	\$5,000	—
If between \$5 million and \$10 million in revenues	\$7,500	—
If between \$10 million and \$20 million in revenues	\$10,000	—

**Please note:** Association dues may be paid, in part, with in-kind contributions as approved by the Global Climate Coalition Board of Directors.

COMPANIES

If less than \$1 billion in revenues	\$5,000	—
If between \$1 billion and \$5 billion in revenues	\$7,500	—
If greater than \$5 billion in revenues	\$10,000	—

A General Membership is available for \$1,250, but does not include representation on the Board or Operating Committee.

Name of Corporation or Association \_\_\_\_\_

Name of Individual Executive \_\_\_\_\_

Address \_\_\_\_\_

Phone \_\_\_\_\_ FAX \_\_\_\_\_

**PLEASE MAKE CHECK PAYABLE TO: Global Climate Coalition**

**PLEASE MAIL TO:** Global Climate Coalition  
ATTN: John Shlaes  
1331 Pennsylvania Ave., N.W.  
North Tower, Suite 1500  
Washington, D.C. 20004

[REDACTED]  
ATTACHMENT G

**NOTE:** Dues amounts listed above are the equivalent of one-half the annual dues rate. Dues to the Global Climate Coalition are not deductible as a charitable contribution but may be deductible as an ordinary and necessary business expense. A portion of dues, however, is not deductible as an ordinary or business expense to the extent that the Coalition engages in lobbying. The nondeductible portion of dues for July 1 - December 31, 1994 is estimated to be 10%.

GLOBAL CLIMATE COALITION

INVOICE - 1993-94

Please check appropriate membership category. General Members are Urged to Upgrade Status to Board Level.

Board Level Membership:

ASSOCIATIONS

If less than \$1 million in revenues	\$5,000
If between \$1 million and \$10 million in revenues	\$15,000
If greater than \$10 million	\$20,000

Please note: Association dues may be paid, in part, with in-kind contributions as approved by the Global Climate Coalition Board of Directors.

COMPANIES

If less than \$1 billion in revenues	\$10,000
If between \$1 billion and \$5 billion in revenues	\$15,000
If greater than \$5 billion	\$20,000

A General Membership is available for \$2,500, but does not include representation on the Board or Operating Committee.

Name of Corporation or Association \_\_\_\_\_

Name of Individual Executive \_\_\_\_\_

Address \_\_\_\_\_

Phone \_\_\_\_\_ FAX \_\_\_\_\_

**PLEASE MAKE CHECK PAYABLE TO: Global Climate Coalition**

**PLEASE MAIL TO:** Global Climate Coalition  
ATTN: John Shlaes  
1331 Pennsylvania Ave., N.W.  
North Tower-Suite 1500  
Washington, D.C. 20004

**NOTE: First year dues are pro-rated quarterly. The GCC fiscal year runs from July 1 - June 30.**

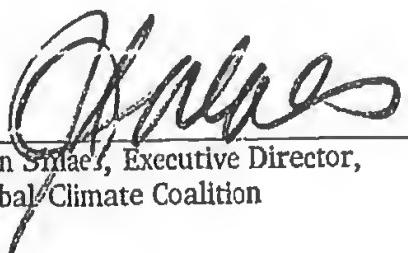
CERTIFICATION

I John Shlaes, hereby certify that I am Executive Director of the GLOBAL CLIMATE COALITION, and that the attached Articles of Incorporation (approved by the District of Columbia on June 22, 1994) and Bylaws of the Corporation are true, complete, and current.

IN WITNESS WHEREOF, I have set my hand this 9<sup>th</sup> day of November, 1994.

WITNESS:

Eric Holdsworth  
Eric Holdsworth

  
John Shlaes, Executive Director,  
Global Climate Coalition

GOVERNMENT OF THE DISTRICT OF COLUMBIA  
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS  
BUSINESS REGULATION ADMINISTRATION



**C E R T I F I C A T E**

**THIS IS TO CERTIFY** that all applicable provisions of the DISTRICT OF COLUMBIA NONPROFIT CORPORATION ACT have been complied with and accordingly, this **CERTIFICATE of INCORPORATION** is hereby issued to

**GLOBAL CLIMATE COALITION**

as of **JUNE 22nd , 1994 .**

Hampton Cross  
Director

Barry K. Campbell  
Administrator  
Business Regulation Administration

Patricia E. Grays  
Assistant Superintendent of Corporations  
Corporations Division

Sharon Pratt Kelly  
Mayor

ARTICLES OF INCORPORATION  
OF THE  
GLOBAL CLIMATE COALITION

FILED

To:

Department of Consumer and Regulatory Affairs  
Corporation Division, District of Columbia  
Washington, D.C.

JUN 22 1994

BY:

We, the undersigned, natural persons of the age of twenty-one years or more, acting as incorporators of a corporation, adopt the following Articles of Incorporation for such corporation pursuant to the District of Columbia Nonprofit Corporation Act:

FIRST: The name of the corporation is: Global Climate Coalition.

SECOND: The period of duration is perpetual.

THIRD: The purposes for which the corporation is organized and shall be operated are to promote several lines of business by providing a forum for those engaged in those lines of business to participate in and contribute to the scientific, economic and policy debate on global climate change, and permit them to work with scientists, policymakers and others to assure that programs for research provide meaningful scientific and economic analysis so that potential policy responses are cost effective. To achieve these over-arching objectives, and thereby advocate the interests of American business, the Corporation shall specifically pursue the following purposes:

- A. To inform its membership of significant developments regarding global climate change science, economics and policy;
- B. To encourage scientific research;
- C. To monitor and review federal and significant State legislation and regulations, and international actions, affecting global climate;
- D. To participate in domestic and international forums;
- E. To provide objective economic analysis of proposed actions and critique the analysis of others;
- F. To support and provide public education on these and related issues;

- G. To seek informed and balanced press and media coverage of these issues;
- H. To generally contribute the full spectrum of business expertise to help address enhanced global climate change science and policy; and
- I. To testify and advance business interests before the Executive Branch and Congress;
- J. To conduct or engage in all lawful activities in furtherance of the foregoing purposes, or incidental thereto.

At least eight (8) industry sectors shall be promoted by the corporation through its pursuit of the above goals, which sectors shall include, but not be limited to:

Aluminum	Electric Utilities
Appliances	Gas Industry
Autos	Forest and Paper
Chemicals	Petroleum
Coal	Steel
Electronics	Plastics
General Business	Nuclear
Mining	Transportation

The Corporation shall carry out these purposes with the provision that the Corporation shall not have nor exercise any power or authority not granted to it under the District of Columbia Nonprofit Corporation Act, nor engage in any activities prohibited to an organization granted exempt status under Section 501(c)(6) of the Internal Revenue Code or any successor law or regulation.

FOURTH: The Corporation shall have such classes of membership, qualifications for membership in each class, procedures for election to membership, and rights and obligations of membership as shall be set forth in the Bylaws of the corporation.

FIFTH: The Corporation shall not authorize nor issue shares of stock. The corporation shall be authorized and empowered to pay reasonable compensation for services rendered and make payments and distributions in furtherance of the purposes set forth in Article THIRD hereof.

SIXTH: The affairs of the Corporation shall be managed by a Board of Directors. Directors need not be residents of the District of Columbia. The number of directors, their manner of election or appointment, and their terms and qualifications for office shall be as provided in the Bylaws of the corporation, but in no event shall the number of directors be less than three (3).

SEVENTH: Upon the termination, dissolution or final liquidation of the Corporation in any manner or for any reason, its assets, if any, remaining after payment (or provision for payment) of all liabilities of the corporation shall be distributed to, and only to, one or more organizations selected by the corporation's Board of Directors that are described in Section 501(c)(3) or 501(c)(6) of the Internal Revenue Code or any successor law or regulations.

EIGHTH: The address of the corporation's initial registered agent and office address is: C T Corporation System, 1025 Vermont Avenue, NW, Washington, DC 20005.

NINTH: The number of directors constituting the initial Board of Directors is thirty-four and the names and addresses of the persons who are to serve as the initial directors until the first annual meeting or until their successors are elected and qualified are:

NAME	ADDRESS
Mr. J. Donald Annett	Texaco, Inc. 2000 Westchester Avenue White Plains, NY 10604-3692
Mr. Richard Briggs	A.A.R. 50 F Street, NW, Suite 12507 Washington, DC 20001-1530
Mr. Joseph E. Burke	Union Electric Company 1901 Chouteau Avenue St. Louis, MO 63166
Mr. Andrew H. Card, Jr.	AAMA 1401 H Street, NW, Suite 900 Washington, DC 20005
Mr. Red Cavaney	American Forest & Paper Association 1250 Connecticut Avenue, NW, Suite 210 Washington, DC 20036

Mr. Thomas Chaney	Cincinnati Gas & Electric P.O. Box 960 Cincinnati, OH 45201
Mr. Robert Cole	Kaiser Aluminum & Chemical Corp. 900 17th Street, NW, Suite 706 Washington, DC 20006-2582
Mr. Richard Creighton	American Portland Cement Alliance 1212 New York Avenue, NW, Suite 520 Washington, DC 20005
Mr. Charles DiBona	American Petroleum Institute 1220 L Street, NW Washington, DC 20005-4070
Mr. Glen English	NRECA 1800 Massachusetts Avenue, NW Washington, DC 20036-1819
Mr. Gerald Graves	Exxon Corporation 225 E. John Carpenter Freeway Irving, TX 75062
Mr. Roy Hamme	Duke Power Technical Service Center 13339 Hagers Ferry Road Huntersville, NC 28708-7929
Mr. R. L. Hartung	Chevron Corporation 575 Market Street San Francisco, CA 94105
Mr. Dale Heydlauff	American Electric Power Service One Riverside Plaza Columbus, OH 43215-2373
Mr. Glen Howard	Sutherland Asbill & Brennan 1275 Pennsylvania Avenue, NW Washington, DC 20004

Mr. John P. Hughes	ELCON 1333 H Street, NW, 8th Floor Washington, DC 20005
Mr. Jerry Jasinowski	NAM 1331 Pennsylvania Avenue, NW Suite 1500-North Lobby Washington, DC 20004
Mr. R. W. Jewell	Dow Chemical P.O. Box 3387 Houston, TX 77253-3387
Mr. Jeffrey Joseph	U.S. Chamber of Commerce 1615 H Street, NW Washington, DC 20062-3918
Mr. Jack A. Knebel	American Mining Congress 1920 N Street, NW, Suite 300 Washington, DC 20036-1662
Mr. Thomas Kuhn	Edison Electric Institute 701 Pennsylvania Avenue, NW Washington, DC 20004-4070
Mr. Richard Lawson	National Coal Association 1130 17th Street, NW Washington, DC 20036-4677
Mr. William D. Leake	ARCO 515 S Flower Street Los Angeles, CA 90017
Ms. Diane Liebman	CSX Corporation 1331 Pennsylvania Avenue, NW, Suite 560 Washington, DC 20004
Mr. William B. Marx	CIBO 6035 Burke Centre Parkway, Suite 360 Burke, VA 22015
Mr. Dave Parker	Aluminum Association 900 19th Street, NW Washington, DC 20006

Mr. Tom Potter	National Lime Association 200 North Glebe Road Suite 800 Arlington, VA 22203-3728
Mr. Jesse Price	Illinois Power 500 South 27th Street, Box 511 Decatur, IL 62525
Mr. John Richardson	The Southern Company 1130 Connecticut Avenue, NW, Suite 830 Washington, DC 20036-3918
Mr. Andrew Sharkey	American Iron & Steel Institute 1101 17th Street, NW, 13th Floor Washington, DC 20036-4700
Mr. John Shlaes	Global Climate Coalition 1331 Pennsylvania Avenue, NW Suite 1500 - North Lobby Washington, DC 20004
Mr. Fred Webber	Chemical Manufacturers Association 2501 M Street, NW Washington, DC 20037-1342
Mr. J. Bryan Whitworth	Phillips Petroleum Company 17 Phillips Building Bartlesville, OK 74004
Mr. Bruce Windham	Drummond Company, Inc. 101 Walston Bridge Road P.O. Box 1549 Jasper, AL 35501

**TENTH:** The name and address of each incorporator is:

**NAME** \_\_\_\_\_ **ADDRESS** \_\_\_\_\_

Mark B. Weinberg      11300 Rockville Pike, #1200  
Rockville, MD 20852

IN WITNESS WHEREOF, we have signed these Articles of Incorporation as  
of the 22nd day of June, 1994.

Kel B. Wiley  
Kel B. Wiley  
Oliver S. Byrne

County of Montgomery )  
State of Maryland ) ss:

I, Terry L. Thompson, Notary Public, hereby certify that on the 22nd day of June, 1999, personally appeared before me Mark B. Weinberg, Ronald D. Jacobs and Olivia S. Byrne, who signed the foregoing document as incorporators, and have averred that the statements therein contained are true.

My commission expires:

TERESA THOMPSON  
WEST WILMINGTON STATE OF MARYLAND  
and Commonwealth Executed May 1, 1995

(SEAL)

DISTRICT OF COLUMBIA  
DEPARTMENT OF CONSUMER  
AND REGULATORY AFFAIRS

I hereby certify that this is a true  
and complete copy of the document  
filed in this office, the Corporations  
Division of the Business Regulation  
Administration, and that this docu-  
ment was admitted to record in  
File #

062294

Date of Certification 6/22/1994

*Cert. Act.*

Superintendent of Corporations

By

*William L. Allen*

## BYLAWS OF THE GLOBAL CLIMATE COALITION

### I. NAME AND LOCATION

1. The name of the association shall be the Global Climate Coalition.
2. The principal office of the Coalition shall be in Washington, D.C. The Coalition may have such other offices as may from time to time be designated by the Board of Directors.

### II. PURPOSES AND OBJECTIVES

1. The Global Climate Coalition has been established as a broad association of business organizations and companies to provide a forum for the business community to participate in and contribute to the scientific, economic and policy debate on global climate change. The Coalition believes that science must serve as the foundation for policy. The Coalition seeks to ensure that any policy is based on sound scientific knowledge and sound economic analysis. Scientific evidence does not support economically detrimental actions aimed solely at reducing or stabilizing greenhouse gas emissions. Industry should seek to work with scientists, policymakers and others to assure that programs for research provide meaningful scientific and economic analysis so that potential policy responses are cost effective.

2. To achieve these objectives and advocate the interests of American business, the Coalition's purposes shall be:

- To inform its membership of significant developments regarding global climate change science, economics and policy
- To encourage scientific research
- To monitor and review federal and significant state legislation and regulations, and international actions, affecting global climate
- To participate in domestic and international forums
- To provide objective economic analysis of proposed actions and critique the analysis of others
- To support and provide public education
- To seek informed and balanced press and media coverage
- To generally contribute the full spectrum of business expertise to help address enhanced global climate change science and policy
- To testify and advance business interests before the Executive Branch and Congress, and
- To conduct or engage in all lawful activities in furtherance of the foregoing purposes, or incidental thereto.

3. The Board, the Operating Committee, and wherever possible all Coalition committees shall be composed of representatives from members in at least eight key industry sectors, including but not limited to:

Aluminum	Electric Utilities
Appliances	Gas Industry
Autos	Forest and Paper
Chemicals	Petroleum
Coal	Steel
Electronics	Plastics
General Business	Nuclear
Mining	Transportation

4. The acceptance of these Bylaws by a member and any communication between a member and the Coalition concerning the application for membership or acceptance thereof shall be construed as the membership contract between the Coalition and the particular member. Each member upon its election to membership shall be deemed to have agreed to provisions of these Bylaws. No partnership is constituted for any purpose by these Bylaws nor by virtue of these Bylaws is any member or group of members made the agent of any other member or group of members.

### III. MEMBERSHIP, DUES AND CHANGES IN STATUS

1. There shall be two (2) classes of membership: Board-level voting members and General nonvoting members. Each member will pay dues either as a Board-level member (with rights to be a voting member of the Board of Directors and the Operating committee) or as a General member. Each member may choose its class of membership and pay dues accordingly.

2. The Board of Directors shall set and will annually publish the dues schedule for each class of membership and any subcategories of any membership class. (The current dues schedule in the Bylaws which will be deleted has not been reproduced in this section.)

3. All members must make annual dues contributions to the Coalition in accordance with the schedule determined by the Board of Directors. These dues are to be paid on or before July 1 for each succeeding year. First year membership dues can be prorated. The Board of Directors may authorize in-kind contributions in lieu of annual dues, subject to annual review. Any Board-level member who is in default in the payment of dues shall be regarded as not in good standing and no such member shall be entitled to attend or vote at any meeting of the GCC without the express consent of the Board of Directors. Any General member who is in default in the payment of dues shall be regarded as not in good standing, and no such member shall be entitled to attend any meetings without the express consent of the Board of Directors.

4. Membership shall be open to business associations, corporations, and business research organizations who subscribe to the purposes and objectives of the Global Climate Coalition. Admission to membership shall be by action of the Operating Committee with approval by the Board of Directors.

5. Any member may at any time elect to upgrade the member's status from General member to Board-level member by written notice to the Board of Directors and by paying the difference between the dues, prorated according to the date of payment. Upgrades in membership shall take effect automatically from the date of payment. Board-level members may elect to downgrade membership status to General member by written notice to the Board of Directors. No refund of dues shall be payable to the member in the event of a downgrade. Downgrades in membership shall take effect automatically from the date of notice to the Board of Directors, whereupon the member shall be ineligible to vote at meetings of the Board of Directors and Operating Committee.

6. Any member may resign from the Coalition at any time by written notice to the Board of Directors. Resignation shall not entitle a member to any refund of dues, and shall not remove the obligation of the resigning member to pay any dues overdue and unpaid for the year in which notification of the resignation is received by the Board. Resignation shall be effective automatically from the date of notice to the Board of Directors, whereupon the member shall be ineligible to attend any Coalition meetings.

7. The Board of Directors can remove a member from the Coalition for either (1) nonpayment of dues or (2) non-compliance with the purposes and objectives of the Coalition. If there shall be a question whether any member continues to be eligible for membership, the Board or at its request, the Operating Committee, shall conduct such investigation as it deems appropriate. Any member proposed for expulsion shall be given advance written notice including the reason for the proposed expulsion at least twenty (20) days before final action is taken. This notice shall include the time and place of the meeting of the Board of Directors (or the Operating Committee) at which the charges shall be considered. The member shall have the opportunity to contest the proposed expulsion in writing or in person before the Board of Directors or if requested by the Board, the Operating Committee, and to receive final written notice of the decision.

#### IV. GENERAL MEMBERSHIP

1. The General membership of the Coalition will be comprised of one member representative from each dues-paying member that agrees to support the Coalition purposes and objectives and pay annual dues determined by the Board of Directors.

2. A meeting of all General and Board-level members of the Coalition may be held quarterly at the call of the Board of Directors, or at such other times as the Board of Directors may direct.

3. Each General member shall appoint an individual to represent it in the Coalition. A General member may appoint a representative of its choosing to serve on any committee established by the Operating Committee as approved by the Executive Committee or the Board. Such representative may be a Vice-chair of any such committee and may vote on committee business. (An alternate can substitute for the General member at a committee meeting.)

4. Notice of membership meetings shall be mailed or sent by facsimile to each member addressed to the member's representative at his or her usual place of business, at least two weeks before the date on which the meeting is to be held, setting forth the object of the meeting.

## V. BOARD OF DIRECTORS

1. The Board of Directors shall be the governing body of the GCC and will be composed of one representative from each Board-level member. The Board representative should be the highest possible executive such as Chief Executive Officer or other senior officer. Each Board member will designate an alternate to represent the principal Board member in their absence and to exercise all Board membership duties. The Board of Directors will meet at least twice a year and at such other times as may be necessary at the call of the Chair. There shall be no limit on the size of the Board.

2. The Board of Directors shall adopt Bylaws and Bylaw amendments, approve the Coalition budget, approve final Coalition policy and act on any issues sent to the Board by the Operating Committee. The Board of Directors and/or the Executive Committee has the authority to delegate functions to the Operating Committee. Further, the Board of Directors shall have the authority to establish any Board committees it deems necessary provided that any such committee provides fair representation of the Coalition membership.

3. A simple majority will comprise a quorum for the Board of Directors to conduct business, to adopt policies or operating procedures or to decide any other such matter that may come before the Board. To adopt Bylaw changes there must be a two-thirds (2/3) vote of the Board. The Board of Directors may vote by written proxy (general or specific), which must be received by the Board Chair by the close of business the day before the meeting of the Board. A proxy may be sent by facsimile. A proxy is submitted to the Chair for voting purposes unless otherwise stated on the face of the proxy. Board members are to receive materials for the Board meetings ten days before the date of the meeting. Any changes proposed to the agenda subsequent to that agenda's timely distribution as described in the preceding sentence must be approved by a two-thirds (2/3) vote of the Board-level members.

4. Meetings of the Board of Directors will be held twice a year. Special meetings of the Board of Directors shall be called by the Chair of the Board of Directors upon receipt of a notice signed by the greater of five (5) Board-level members, or ten percent (10%) of Board-level members. Notice of such meetings shall be given to each Director addressed to that Director at his or her usual place of business at least ten (10) days before the day on which the meeting is to be held, setting forth the object of such meeting and by whose order it is called. Notice of any meeting of the Board of Directors need not be given to any Director, however, if waived by him or her in writing, or if he or she shall be present at the meeting; and any meeting of the Board of Directors shall be deemed duly called and may be held without any notice thereof having been given if all of its members shall be present.

5. Annually, the Board shall elect from the Board membership a Chair and Vice-chair for Policy and a Vice Chair for Membership each for a one-year term. The Chair and Vice-chairs may serve a maximum of two full consecutive terms, provided, however, that an individual can serve in excess of two full consecutive terms if one of the terms is for less than one-half (1/2) of a year. The Vice-chair for Policy serves in the absence of the Chair. Annually the Chair shall appoint a broadly-based Nominating Committee of at least five directors to nominate candidates for Chairman of the Board, the Vice Chairs of the Board, the Chair and Vice Chair of the Operating Committee, the Executive Director, the Secretary, the Treasurer, the two at-large members of the Executive Committee from the Board and any other officer designated by the Board. The two at-large members from the Board shall be selected to insure that the diverse membership is represented as set forth in Section II clause 3 of these Bylaws.

6. There shall be an Executive Committee of the Board of Directors composed of the following persons ex officio: Chairman of the Board, Vice Chairman of the Board for Policy, Vice Chairman of the Board for Membership, Secretary, Treasurer, Immediate Past Chairman of the Board of Directors, Chairman of the Operating Committee, Vice Chairman of the Operating Committee, two at-large members and the Executive Director of the GCC, provided, however, that the Executive Director will be a non-voting member of the Executive Committee.

All members of the Executive Committee will be deemed members of the Board of Directors. To the extent that this results in more than one representative of any member serving on the Board of Directors, the senior member or Board designated member will cast the member vote at any meeting of the full Board of Directors.

The Executive Committee serves as the policy and administrative body of the GCC to insure that the policies and objectives of the GCC are carried out when the Board is not in session. However, any action of the Executive Committee exercised on behalf of the Board of Directors must be ratified by the Board of Directors at the next meeting of the Board. If at the next meeting the Board, by majority vote, nullifies any action of the Executive Committee, the nullification will have no retroactive effect.

The Executive Committee shall also have the authority to resolve policy issues and resolve disputes or conflicts generated by the Operating Committee or any subcommittee thereof, and any such action that cannot be resolved by the Executive Committee will be referred to the Board of Directors.

The Board requirements as to quorum and proxy voting apply to the Executive Committee.

## VI. OFFICERS

1. The officers of the Coalition shall be the Chair and Vice-chairs of the Board of Directors; the Chair and Vice-chair of the Operating Committee, and the Executive Director, Secretary, Treasurer, and when the Board determines it to be appropriate, such other officers as may be designated from time-to-time. The Executive Director is a non-voting officer of the GCC who reports to the Board.

2. The Chair of the Board of Directors or, in his or her absence, the Vice Chairman of the Board for Policy shall preside over meetings of the full membership. The Chair of the Board shall preside over meetings of the Board and shall perform such other duties as shall be assigned to him by the Board. The Chair of the Operating Committee shall preside over meetings of the Operating Committee and shall perform such other duties as shall be assigned to him by the Operating Committee or the Board.

3. The Executive Director shall carry out the policies established by the Board and the Operating Committee. The Executive Director shall hire such employees as shall be necessary for the proper conduct of the work of the Coalition, subject to approval by the Board of Directors.

4. The Board of Directors will designate a Finance Committee to have financial oversight responsibility for all funds and books of account of the Coalition, and to review the budget proposed by the Executive Director prior to its submission for approval by the Executive Committee and the Board. The Finance Committee will be comprised of the Executive Director, the Treasurer, the Chair of the Operating Committee and two members of the Board of Directors selected by the Chairman of the Board. The Finance Committee will provide a proposed budget to the Executive Committee, and the Executive Committee will then send the budget to the Board of Directors for approval. There shall be an annual audit of the Coalition's financial accounts and records. A record of Board, Operating Committee and full membership meetings shall be kept.

## VII. OPERATING COMMITTEE

1. Each Board-level member shall designate one member on the Operating Committee. (An alternate can substitute for the member at an Operating Committee meeting.) The Operating Committee shall endeavor to work by consensus. A simple majority will constitute a quorum to conduct business and to take action on those issues put to a vote. The Operating Committee can provide for votes by signed proxies with adequate notice to all Operating Committee members. Proxies shall be in writing (and may be general or specific).

and may be sent by facsimile. Proxies may be submitted to any Operating Committee member prior to the vote.

2. The Operating Committee Chair and Vice-chair shall serve one-year terms, not to exceed two full consecutive terms, provided, however, that an individual can serve in excess of two full consecutive terms if one of the terms is for less than one-half (1/2) of a year. The Vice-chair serves as Chair in the absence of the Chair. Annually the Operating Committee Chair shall appoint a broadly-based Nominating Committee of at least five members to nominate candidates to chair committees established by the Operating Committee and to cause candidates to be nominated to fill vacancies that may occur.

3. The Operating Committee Chair reports to the Board.

4. The Operating Committee may establish standing or ad hoc committees to recommend policy or to carry out project as directed by the Board or the Operating Committee. Standing and ad hoc committees shall be chaired by Operating Committee members. Other committee members may represent either Board-level members or General members, as approved by the Operating Committee, and either Board-level members or General members may serve as committee chairs.

5. The Operating Committee will normally meet at least monthly (except in July and August), or more often at the call of the Chair. In addition, special meetings of the Operating Committee shall be called by the Chair upon receipt of a notice signed by the greater of five (5) Operating Committee members or 10% of all Operating Committee members. Notice of such meetings shall be given to each member of the Operating Committee, addressed to that member at his or her usual place of business at least seven (7) days before the day on which the meeting is to be held, setting forth the object of such meeting and by whose order it is called. Emergency meetings may be held upon reasonable notice. Notice of any meeting of the Operating Committee need not be given to any member of the Operating Committee, however, if waived by him or her in writing, or if he or she shall be present at the meeting; and any meeting of the Operating Committee shall be deemed duly called and may be held without any notice thereof having been given if all of its members shall be present.

6. Any conflict or dispute concerning any policy decision or vote taken by the Operating Committee may be brought to the Executive Committee for resolution by written request of any Coalition member.

### VIII. PROCEDURES

1. The Operating Committee shall recommend policies to the Board consistent with the Coalition's purposes and objectives for Board approval and adoption.

2. The Operating Committee shall have the authority consistent with Coalition

policies to clear documents, set program objectives, fund projects, hire consultants for committee projects and to make administrative decisions regarding Operating Committee business. The Operating Committee may delegate, in specific circumstances, to a committee the authority to clear documents that are consistent with Coalition policies, purposes and objectives.

3. The Board of Directors is empowered to hire an Executive Director whose duties are to provide a full-time representation of the Coalition before outside parties, manage office facilities, assist in preparation of documents, letters and testimonies, act as a Coalition spokesperson and perform any other duties as are ordinary and customary for an Executive Director or as may be specifically required by the Board of Directors.

4. The Board of Directors may delegate to either the Chair or Vice-chair of the Operating Committee or to the Executive Director the authority to write and sign checks, enter into contracts on behalf of the Coalition or any other activities that require signatory authority provided, however, that neither the Chair of the Operating Committee nor the Executive Director can obligate the Coalition in an amount in excess of \$15,000 without the approval of the Operating Committee, nor can either obligate the Coalition in the amount in excess of \$25,000 without the approval of the Board of Directors.

5. It is policy of the coalition and its members to comply strictly with antitrust and all other laws applicable to Coalition activities.

#### **IX. INDEMNIFICATION**

The Coalition may, by resolution of the Board of Directors, provide for indemnification by the Coalition of any and all of its directors or officers or Operating or other Committee members against expenses actually and necessarily incurred by them in connection with the defense of any civil action, suit, or proceeding, in which they or any of them are made parties, or a party, by reason of having been directors or officers or Operating or other Committee members of the Coalition, except in relation to matters as to which such director or officer or Operating or other Committee member or former director or officer or Operating or other Committee member shall be adjudged in such action, suit, or proceeding to be liable for negligence or misconduct in the performance of duty and to such matters as shall be settled by agreement predicated on the existence of such liability for negligence or misconduct.

#### **X. DURATION**

The Coalition shall continue as long as deemed necessary by the Board of Directors. If the coalition shall be dissolved at any time, no part of its funds or property shall be distributed to or among its members, but, after payment of all indebtedness, its surplus funds and property shall be used for education, research, or charitable purposes in such manner as the Board of Directors may determine.

## XI. AMENDMENTS

Amendments to these Bylaws may be made at the request of the Operating Committee or upon the written request of 20% or more of the Board. Notice of any proposed amendment to or alteration of these Bylaws shall be given in writing to the Board of Directors at least ten days before any meeting of the Board of Directors at which the proposed amendment is to be acted upon. Thereafter the amendment or alteration may be made at such meeting by a two-thirds (2/3) vote of the Board of Directors.

Adopted by the Global Climate Coalition  
Operating Committee, October 22, 1991.  
As amended by the Board of Directors June 20, 1994.

LAW OFFICES  
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CABLE:  
FEDERALTAX  
WASHINGTON, D.C.

November 10, 1994

NOV 17

EP/EO DIVISION  
USER FEE UNIT

Internal Revenue Service  
EP/EO Division  
P.O. Box 17010  
Baltimore, Maryland 21203

Re: Application for Recognition of Exemption for Global Climate Coalition

Dear Madam or Sir:

Transmitted herewith for filing is: (1) a completed Form 1024, Application for Recognition of Exemption, for Global Climate Coalition, (2) Form 2848 Power of Attorney and Declaration of Representative, and (3) Form 8718 User Fee for Exempt Organization Determination Letter Request with attached check in the amount of \$465.00, payable to the order of the Internal Revenue Service. Feel free to call me with any questions you may have.

Very truly yours,

WEINBERG & JACOBS

By:

*Jonathan L. Mezrich*  
Jonathan L. Mezrich

Enclosures (3)  
cc: Mark B. Weinberg, Esquire